IADC

INTERNATIONAL ASSOCIATION OF DREDGING COMPANIES

ANNUAL REPORT 2025



MEMBERSHIP LIST

AFRICA

BKI Egypt for Marine Contracting Works S.A.E., Cairo, Egypt
Dredging International Services Nigeria Ltd, Ikoyi Lagos, Nigeria
Jan De Nul Dredging Limited, Port Louis, Republic of Mauritius
Nigerian Westminster Dredging and Marine Ltd., Lagos, Nigeria
Van Oord Mozambique Ltda., Maputo, Mozambique
Van Oord Nigeria Ltd, Victoria Island, Nigeria

ASIA

Boskalis Contracting APAC Pte. Ltd., Singapore
Boskalis Philippines Inc., Pasig City, Philippines
Boskalis Smit India LLP, Mumbai, India
DEME Singapore Pte Ltd., Singapore
Dredging International Indonesia PTE LTDM, Jakarta, Indonesia
Hyundai Engineering & Construction Co. Ltd., Seoul, Korea
International Seaport Dredging Private Ltd., Chennai, India
Jan De Nul Dredging India Pvt. Ltd., India
Jan De Nul Singapore Pte. Ltd., Singapore
P.T. Boskalis International Indonesia, Jakarta, Indonesia
Penta-Ocean Construction Co. Ltd., Tokyo, Japan
PT Van Oord Indonesia, Jakarta, Indonesia
Toa Corporation, Tokyo, Japan
Van Oord (Malaysia) Sdn Bhd, Selangor, Malaysia
Van Oord Dredging and Marine Contractors B.V. – Azerbaijan, branch in Baku
Van Oord Dredging and Marine Contractors B.V. – Kazakhstan, branch in Manigistau
Van Oord Dredging and Marine Contractors B.V. – Vietnam, representation office in Hanoi
Van Oord Dredging and Marine Contractors bv Korea Branch, Busan, Republic of Korea
Van Oord Dredging and Marine Contractors bv Philippines Branch, Manilla, Philippines
Van Oord Dredging and Marine Contractors bv Singapore Branch, Singapore
Van Oord India Pte Ltd, Mumbai, India

AUSTRALIA

Boskalis Australia Pty, Ltd., Sydney, Australia
DEME Australia Pty Ltd., Brisbane, QLD, Australia
Jan De Nul Australia Ltd., Australia
Van Oord Australia Pty Ltd., Milton, QLD, Australia

EUROPE

Atlantique Dragage Sarl, St. Germain en Laye, France
Baggerbedrijf de Boer B.V. | Dutch Dredging B.V., The Netherlands
Baggermaatschappij Boskalis B.V., Papendrecht, The Netherlands
Baggerwerken Decloedt & Zoon NV, Oostende, Belgium
BKW Dredging & Contracting Ltd., Cyprus
Boskalis International B.V., Papendrecht, The Netherlands
Boskalis Italia Srl., Rome, Italy
Boskalis Nederland B.V., Rotterdam, The Netherlands
Boskalis Offshore Contracting B.V., The Netherlands
Boskalis Offshore Subsea Contracting B.V., Papendrecht, The Netherlands
Boskalis Sweden AB, Gothenburg, Sweden
Boskalis Westminster Contracting Limited, Limassol, Cyprus
Boskalis Westminster Ltd., Fareham, UK
Boskalis Westminster Shipping BV, Papendrecht, The Netherlands
BW Marine (Cyprus) Ltd, Limassol, Cyprus
BW Marine B.V., Papendrecht, The Netherlands
DC Industrial NV-SA / Group De Cloedt, Brussel, Belgium
DEME Building Materials NV (DBM), Zwijndrecht, Belgium
DEME Cyprus LTD, Nicosia, Cyprus
DEME Dredging NV, Zwijndrecht, Belgium
DEME Luxembourg SA, Luxembourg, Luxembourg
DEME Offshore Procurement & Shipping LU SA, Luxembourg, Luxembourg
Dravo SA, Italia, Rome (TR), Italy
Dravo SA, Lisbon, Portugal
Dravo SA, Madrid, Spain
Dredging and Contracting Rotterdam b.v., Bergen op Zoom, The Netherlands
Dredging and Maritime Management s.a., Capellen, Luxembourg
Dredging International N.V., Zwijndrecht, Belgium
Dredging International Netherlands BV, Breda, The Netherlands
Heinrich Hirdes G.m.b.H., Hamburg, Germany
Irish Dredging Company Ltd., Cork, Ireland
Jan De Nul (UK) Ltd., Ascot, UK
Jan De Nul Group (Sofidra S.A.), Capellen, Luxembourg
Jan De Nul n.v., Hofstade/Aalst, Belgium
Jan De Nul Nassbaggerei und Wasserbau GmbH, Bremen, Germany
Mijnster Zand- en Grinthandel bv, Rotterdam, The Netherlands
NewWaves Solutions Ltd., Weybridge, UK
Nordsee Nassbagger-und Tiefbau GmbH, Bremen, Germany
Paans Van Oord B.V., Rotterdam, The Netherlands
Rock Fall Company Ltd, Aberdeen, UK
Rohde Nielsen A/S, Copenhagen, Denmark
Societa Italiana Dragaggi SpA 'SIDRA', Rome, Italy
Société de Dragage International 'SDI' SA, Lambersart, France
Sodraco International S.A.S., Armentières, France
Sodranord SARL, Le Blanc-Mesnil Cédex, France
Terramare Oy, Helsinki, Finland
TOA (LUX) S.A., Luxembourg, Luxembourg
Van Oord ACZ Marine Contractors bv, Rotterdam, The Netherlands
Van Oord DMC Aps, Copenhagen, Denmark
Van Oord Ireland Ltd, Dublin, Ireland
Van Oord Nederland bv, Rotterdam, The Netherlands
Van Oord Norway AS, in Oslo, Norway
Van Oord nv, Rotterdam, The Netherlands
Van Oord Offshore bv, Gorinchem, The Netherlands
Van Oord UK Ltd., Small Dole, UK
Van Oord Wasserbau GmbH, Hamburg, Germany

MIDDLE EAST

Boskalis Westminster (Oman) LLC, Muscat, Oman
Boskalis Westminster Al Rushaid Co. Ltd., Al Khobar, Saudi Arabia
Boskalis Westminster Contracting LLC SPC, Abu Dhabi, UAE
Boskalis Westminster Contracting Limited, Manama, Bahrain
Gulf Cobla (Limited Liability Company), Dubai, UAE
Jan De Nul Dredging Ltd. (Dubai Branch), Dubai, UAE
Middle East Dredging Company (MEDCO), Doha, Qatar
National Marine Dredging Company, Abu Dhabi, UAE
Van Oord Bahrain WLL, Manama, Bahrain
Van Oord Gulf FZE, Dubai, UAE

THE AMERICAS

Boskalis Canada Dredging & Marine Services Ltd, Canada
Boskalis do Brasil Dragagem e Serviços Marítimos Ltda, Brazil
Boskalis International bv Sucursal Argentina, Buenos Aires, Argentina
Boskalis International Uruguay S.A., Montevideo, Uruguay
Boskalis Marine Contracting and Offshore Services S.A. de C.V., Veracruz, Mexico
Boskalis Panama SA, Panama City, Panama
Compañía Sud Americana de Dragados S.A, Buenos Aires, Argentina
Jan De Nul do Brasil Dragagem Ltda., Brazil
Mexicana de Dragados S.A. de C.V., Mexico City, Mexico
Van Oord Canada Ltd., Calgary, Canada
Van Oord de México, S.A. de C.V., Mexico City
Van Oord Panama SA, in Panama City, Panama
Van Oord Serviços de Operaçoes Maritimas Ltda, Rio de Janeiro, Brazil

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FOREWORD



2025 has been a dynamic year for the International Association of Dredging Companies (IADC), with changes in personnel at both the Secretariat and the Board. For the industry itself, many projects were executed, further consolidating the dredging industry's position as a leader in driving economic growth and sustainable development.

Global events shaping geopolitics were the main features of 2025. The full-scale invasion of Ukraine by Russia persisted, tensions in the Middle East grew, and the American presidential administration took steps to shake up the trading environment. At the time of writing, these factors grew only more severe in 2026.

Still, the dredging industry experienced a positive year. In IADC's flagship report, Dredging in Figures, we were happy to report strong results for 2024. The total turnover (excluding closed markets) increased 14%, from EUR 6.6 billion to EUR 7.5 billion. Much of this growth is attributed to projects in the Middle East.

At IADC, 2025 was a year of transition. Board member, Mr Theo Baartmans of Boskalis, stepped down, handing over the baton to Mr Bas van Bemmelen. At the IADC Secretariat itself, 2025 saw the changeover period between long-standing Secretary General, René Kolman, and IADC's new Secretary General, Arnold de Bruijn.

As has been the case for a number of years now, sustainability is a key area of focus for IADC and its members. IADC's *Dredging for Sustainable Infrastructure* (DFSI) philosophy remains the guidebook for sustainability in dredging projects, and 2025 saw the launch of a new website to showcase that DFSI approach to the wider public: *Responsible Marine Solutions*. IADC has taken the eight chapters of the DFSI book and distilled them into five main themes: nature-based solutions, ecosystem services, adaptive management, stakeholder involvement, and innovation in equipment and technology. In addition to the core principles, you can find case studies and industry updates. You can access that website at: www.sustainabledredging.com

Of course, IADC continued its three-pillar strategic approach of 'educate, inform, connect' in 2025. IADC held two editions of its Dredging and Reclamation Seminar and two DFSI Courses, all well-attended.

Following the launch of the DFSI Magazine in 2024, IADC now has two regular publications. Alternating on a quarterly basis, the *Terra et Aqua* journal and *DFSI Magazine* are published to keep dredging professionals, or simply those interested in the industry, appraised with the latest developments.

And last, but not least, IADC held its Annual General Meeting in Stockholm, Sweden. There, IADC members were able to connect, share knowledge and experience, and gather together to drive the industry forward.

Looking forward to 2026, I am eager to report back in our next Annual Report with all the activities undertaken by Arnold and the IADC team.

Frank Verhoeven
President

REPORT OF THE BOARD

WHAT IS IADC?

Established in 1965, the International Association of Dredging Companies (IADC) is the umbrella organisation of private dredging companies and for 60 years, has taken the lead in:

- Educating people about dredging on all levels in primary target groups (ports and harbours, engineering consultants and (young) employees of our member companies) and secondary target groups (authorities, NGOs, educational institutes and the public);
- Informing target groups about the economic, social, technological and environmental benefits of dredging;
- Promoting a sound business climate by supporting fair contract conditions and competition within dredging markets;
- Promoting the industry as a career path;
- Networking with other related, maritime organisations; and
- Ensuring the use of the highest standards of professional conduct.

The statutory seat of IADC is located in The Hague, the Netherlands.

IADC comprises the foremost privately owned international dredging contractors, which operate sizable, modern fleets and are respected throughout the world for their expertise and professionalism. As of the end of 2025, the Association has 12 main members and more than 100 associate members, which are either branches of main members, joint ventures with local contractors or a combination of both. IADC's members execute nearly 80% of all dredging projects globally.

In this report, an overview of the state of affairs of the Association and its activities in 2025 is given. All of IADC's activities demonstrated a clear ambition to be at the forefront of providing information related to dredging. Those with enquiries about dredging should be able to find the necessary information on IADC's website as well as in its publications, presentations, seminars and courses.



REPORT OF THE BOARD



SECRETARIAT

The Secretariat was led throughout much of 2025 by René Kolman in his capacity as Secretary General. Arnold de Bruijn joined IADC in April 2025 as his designated successor, undertaking a thorough handover and onboarding period before being formally appointed at the Annual General Meeting. He officially assumed the role on 1 November 2025, the same date on which René Kolman retired — marking a smooth and well-coordinated leadership transition within the Secretariat.

BOARD

The Board oversees the Association's activities and consists of six members at the end of 2025.

- Frank Verhoeven, President (2028)
  former Board member of Royal Boskalis
- Osamu Hidaka, Vice President (2028)
  Penta-Ocean Construction Co. Ltd.
- Ronald Schinagl, Treasurer (2027)
  Van Oord Dredging and Marine Contractors
- Mieke Fordeyn, Member (2027)
  Jan De Nul NV
- Bas van Bemmelen, Member (2028)
  Royal Boskalis
- Eric Tancré, Member (2026)
  DEME Group

In accordance with Article 9.4 of the Rules of Procedure (Bylaws 1), both Frank Verhoeven and Osamu Hidaka were due for retirement and were subsequently re-elected at the Annual General Meeting.

Also per the bylaws, Theo Baartmans retired from the Board, with Bas van Bemmelen appointed as his successor at the Annual General Meeting.

Neil Hayworth has stepped down from the Board, and his seat will remain vacant for the time being.

REPORT OF THE BOARD

HOW DID IADC EDUCATE?

Education remains a cornerstone of IADC's ongoing activities. Many professionals who regularly engage in dredging-related work are nonetheless unfamiliar with the industry's full scope, making targeted outreach essential. IADC directs its educational efforts toward employees of ports and harbours, public authorities, engineering and consultancy firms, and students and young professionals.

Beyond general introductions to dredging, IADC's publications address a number of recurring themes: sustainability, early contractor involvement, safety, dredging equipment, and the societal relevance of the industry. Reaching the widest possible audience means actively sharing content across multiple social media channels, utilising IADC's website, magazines, seminars and courses.

IADC's five-day Dredging and Reclamation Seminar provides participants with insights into the basics of dredging through lectures and workshops led by experts from member companies.

Two live seminars were held in 2025: the June session in Delft, the Netherlands, drew a strong turnout of 36 participants, while the November session in Singapore attracted a more modest audience of 17. Despite the difference in attendance, post-seminar evaluations for both events reflected strong appreciation from participants.

The three-day Dredging for Sustainable Infrastructure course was held twice in 2025 — in Copenhagen in January and in Singapore in November — with each session attracting 24 participants.

While no new webinars were produced in 2025, existing webinars can be viewed on IADC's YouTube channel: https://www.youtube.com/user/IADCDredging.



REPORT OF THE BOARD



HOW DID IADC ENGAGE THE OUTSIDE WORLD?

KNOWLEDGE TRANSFER THROUGH SPECIALISED LITERATURE

TERRA ET AQUA

IADC advances knowledge of the dredging industry by producing and sharing independent, authoritative content that spans a broad range of topics. This commitment is reflected in the diversity of its publications — from technical analyses like Lian Schout's *Terra et Aqua* article *"The erodibility of trisoplast and clay"* to interdisciplinary perspectives such as *"Blue carbon – an opportunity for the waterborne transport infrastructure sector"* by Victor Magar, Burton Suedel, Steven Bailey, Nigel Pontee, Paul Krause, and Luce Bassetti.

DFSI MAGAZINE

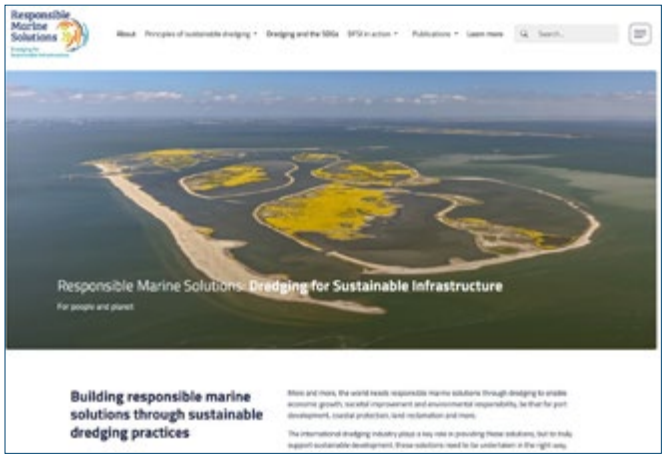
The magazine translates the content of the 2018 book *Dredging for Sustainable Infrastructure* (DFSI) into an accessible magazine format over the course of three to four years. Each issue takes one chapter of the book as its central theme, adapting it for a magazine audience and complementing it with articles that illustrate the chapter's theory in practice. Every edition also features an industry professional as guest editor, who writes the editorial and collaborates with IADC's editor to review both the core chapter and its supporting articles.

In 2025, the second and third editions of the *DFSI Magazine* were published. The second edition focussed on chapter 3, illustrating how to integrate the concept of sustainability and nature-based solutions in project design, with Pieter de Boer (Rijkswaterstaat) as guest editor. The third edition was dedicated to chapter 4 of the book, discussing the assessment and management of sustainability activities that need to be implemented in a project, with René Kolman as guest editor.

REPORT OF THE BOARD

NEW WEBSITE – *RESPONSIBLE MARINE SOLUTIONS: DFSI*

As a means of better showcasing the industry's sustainability action, IADC launched a new website, *Responsible Marine Solutions: DFSI*. This website takes the eight chapters of the DFSI book and distils it into five key themes: Nature-based Solutions, Ecosystem Services, Stakeholder Involvement, Adaptive Management and Innovation, Equipment & Technology.



The goal of the platform is to inform the general public of how dredging projects can be undertaken in a truly sustainable way, from the planning to operational phase. On the website, visitors can find easily accessible information on sustainable dredging practices and case studies that demonstrate how DFSI works in practice.

The website can be accessed at: www.sustainabledredging.com

DIGITAL COMMUNICATION

IADC's website, Knowledge Centre and *Terra et Aqua* archive provides an abundance of information related to dredging equipment, sustainability issues and multiple articles on realised projects. It is a renowned source of high-quality information, with over 100,000 visitors.

A well-informed group of stakeholders is of utmost importance for the dredging industry. The public has regularly misperception of how marine infrastructure is realised and what the impacts of the construction processes are. IADC's digital communication via LinkedIn, Facebook, Instagram, X and YouTube continues. LinkedIn remains the most impactful platform due to the high number of relevant stakeholders engaging through it.

CIRIA COST STANDARDS 2024, INDEXATION 2025

Following the publication of the latest edition of the CIRIA Cost Standards in 2024 (replacing the 2009 edition), a presentation of the new CIRIA Cost Standards was given during a CIRIA webinar supported by the European Marine Sand and Gravel Group (EMSAGG).



The purpose of the publication is to provide a standardised approach for assessing the 2024 replacement capital and associated costs associated with a range of dredging equipment and auxiliary machinery commonly used in such projects, offer a uniform method for evaluating the replacement capital and related costs for various dredging equipment and supplementary machinery frequently employed dredging projects.

The next indexation cycle began in 2025. You can view the CIRIA Cost Standards at: https://www.ciria.org/CIRIA/CIRIA/Item_Detail.aspx?iProductcode=C818&Category=BOOK

REPORT OF THE BOARD

PRESENTATIONS AND CONFERENCES

Over course of 2025, IADC presented at a number of conferences where relevant stakeholder groups were in attendance.

Presentations were given at:

- WODCON XXIV, San Diego, USA, June 2025
- 6th hemispheric conference, Lima, Peru, September 2025
- Greenports Congress, Valetta, Malta, October 2025
- AIVP World Conference Cities & Ports, November 2025

The focus of the presentations was on the paper *Sand as a Resource* and the options the dredging sector can offer to realise projects in a sustainable, responsible way through DFSI.



HOW DOES IADC EXCITE ITS MEMBERS AND THE OUTSIDE WORLD?



IADC AND ITS MEMBERS

One of the core goals of IADC is connecting with its members. The association depends on its members to supply knowledge for various IADC events, such as the Dredging and Reclamation Seminar or content for the *Terra et Aqua* journal and *DFSI Magazine*. The support from members for IADC's activities is vital, highly appreciated and helps the association to do its job effectively; something that works both ways. When members send delegates to IADC events or get involved in its activities, it increases their own involvement with the association. This works as an important catalyst for more activities. To increase the involvement of the members in the Far East, a second Young Network Event was held in Singapore in November 2025.

YOUNG MANAGEMENT PROGRAMME

The Young Management Programme (YMP) for 2025 had 22 participants and took place in Lisbon, Portugal from 11-13 March. The results of the discussions were presented to the Board, and it was decided to have a presentation by a delegation of participants at the AGM in Stockholm.

During their presentation, the YMP showed delegates an AI-created video on sustainability and

collaboration, and addressed the feedback they had received from delegates regarding what they saw as the key issues for the industry going forward.

NETWORKING EVENT

During the networking event in Tilburg, Netherlands 39 participants from four member companies attended workshops on sustainability-related topics including:

- Nature-based solutions;
- Sustainable finance;
- Added value of dredging to society; and
- Energy transition.

At the end of the day, the groups made a one-minute video related to the theme of the day. In the video, participants were tasked with using several small objects (which were the same for each group) to demonstrate their points. The jury, workshop leaders and moderator were all impressed by the creativity of the groups. The winning video from both locations were shown at the AGM.

A second edition in November in Singapore, unfortunately featured only 14 participants from four member companies. The programme was the same as in the Netherlands, only the final assignment was different. Instead of a video, participants were asked to create a collage with images/text from magazines. The collage was to be related to a theme that connects to the topic of the day, for instance: *"Sustainable Dredging in 2030 and beyond"*.

ANNUAL GENERAL MEETING

In October, the Annual General Meeting (AGM) was held in Stockholm, Sweden. It was a very well-attended and successful AGM where delegates were able to tour the city and surrounding areas, as well as network.

In addition to the standard agenda items, a presentation by Mr Alex Krijger (Krijger & Partners) was delivered to the delegates. In his presentation Mr Krijger discussed the geopolitical environment, with a particular emphasis on how global events can impact the international dredging industry.

Representatives of the Young Management Programme were also invited to the AGM to share in the activities and present on topics they felt IADC should focus. These included:

1. Sustainability
2. Industry-wide collaboration
3. Overcoming the obstacle of 'willingness to pay'
4. The need to share and promote 'success stories' from the industry

IADC SOCIAL MEDIA

IADC publishes a variety of social media posts each year. Ranging from a seminar announcement to the release of an article published in the *Terra et Aqua* on a laboratory setup to study cutting forces of blunt chisels. In 2025, efforts were made to neaten IADC social channels and consolidate output.

Examples of social media posts that gained the most attention were the winner of the Young Author Award, the Safety Award winner and *Terra et Aqua* articles.

FIGURE 1.

SOCIAL MEDIA FOLLOWERS

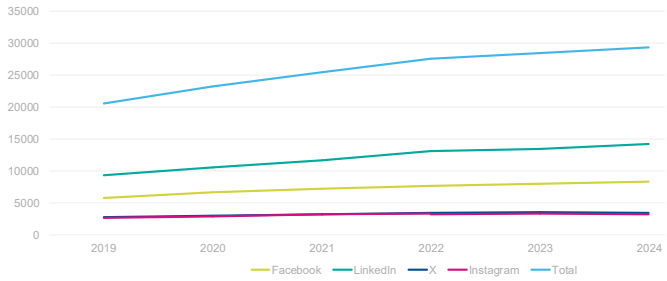


FIGURE 2.

Social media	Facebook	LinkedIn	X (Twitter)	Instagram	Total
31-12-2020	6,703	10,537	3,033	2,953	23,226
31-12-2021	7,262	11,718	3,250	3,263	25,493
31-12-2022	7,692	13,161	3,460	3,307	27,620
31-12-2023	7,999	13,514	3,528	3,384	28,425
31-12-2024	8,413	14,210	3,490	3,225	29,338
31-12-2025	8,300	14,561	3,462	3,392	29,715



REPORT OF THE BOARD

IADC SAFETY AWARD

The aim of the award is to encourage the development of safety skills and awareness among employees to make work safer and to reward companies and employees who make it possible to work in a safer environment. We also want to inform the stakeholders on the importance and the efforts the industry makes regarding safety.

In total, 14 submissions were received for the IADC Safety Award 202, all of them from member companies. Unfortunately, this year there were no nominations from the supply chain. All submissions were given coverage on IADC's social media channels and included in the winter issue of *Terra et Aqua*.



The winner of the IADC Safety Award 2025 was Van Oord with their new reclamation pipe gasket design. When connecting the flanges of steel reclamation pipes, a paper gasket is placed in between to seal the gap. When using traditional gaskets, workers had to hold the gaskets in place, creating a potential risk of finger injuries. With Van Oord's redesign of the gaskets to add "ears", personnel are now able to keep their fingers further away from the flanges, therefore significantly reducing the risk of finger injuries while connecting reclamation pipes. The new design substantially reduces the risk of possible finger injuries, which can result in lost work time and even permanent disability. Another strength of this innovation is that the new gasket design can be easily implemented in a cost-effective manner by other dredging companies, improving safety for reclamation workers around the world. More information on the winning design can be found in the winter issue of *Terra et Aqua*.



IADC YOUNG AUTHOR AWARD

Each year, IADC bestows a Young Author Award. This award is given to stimulate the promotion of new ideas and encourage younger men and women in the dredging industry. The award is granted at industry-leading conferences. The Young Author Award in 2025 was granted at the WODCON XXIV in San Diego, USA, for the paper *"A laboratory scale linear rock cutting setup to study cutting forces of blunt chisels"* written by Rick van de Wetering.

IADC PUBLICATIONS

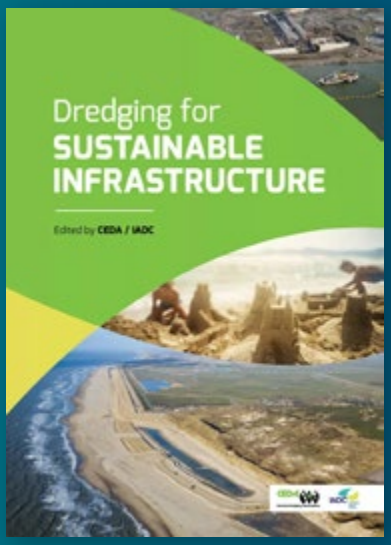
- In total, 63 copies (eight of which were digital downloads) of the book *Dredging for Sustainable Infrastructure* were sold in 2025 and 11 were given as gifts. The book is used in university curricula of the Coastal Engineering department at Delft University of Technology, the Netherlands and University of Leuven, Belgium.

- IADC's official quarterly journal *Terra et Aqua* presents maritime solutions for a changing world and is published both in print and online. By the end of 2025, a total of 1,241 readers received a hard copy of Terra et Aqua and 3,418 readers the digital version.

- Five press releases were issued.

- *Dredging in Figures* (DiF), published annually, was emailed to various journalists and made available as a downloadable PDF on the IADC website. The DiF report for 2023 was downloaded 285 times in 2025. The DiF report for 2024 was downloaded 126 times since its publication in October 2025, demonstrating the value of the information. Accurate information about dredging is often difficult to find and even more difficult to verify. The turnover in the open markets increased from 6.6 billion EUR in 2023 to 7.5 billion EUR in 2024.

- Vessel information: For many years, IADC has provided an abstract of vessel data to Clarksons Research, the publisher of The Dredger Register. The data is also freely available in an excel document on IADC's website. The 2025 update was published in October following the publication of the CIRIA 2024 tables.







REPORT OF THE BOARD

PARTNERSHIPS

IADC operates within a highly specialised sector.
Several maritime and dredging organisations – all working on their specific interests in the maritime sector – frequently interact and IADC maintains an active relationship with most of these organisations.
Cooperation is of mutual benefit and contributes to a better understanding of each other's interests.

CONFERENCES AND COOPERATION

IADC has been a member of PIANC for a long time and participates in several commissions. IADC is represented in the Environmental Commission (which prepares publications on environmental subjects), the Permanent Task Group on Climate Change and the Promotions Commission. On behalf of IADC, the Secretary General and representatives of member companies are delegated to several working groups:

- Best practices of how to deal with sea turtles and mammals in marine waterway and port construction activities.
- Seismic design guidelines for port structures.
- Design and construction of breakwaters in soft seabeds.
- Green financing of Nature-based Navigation Infrastructure
- Safety by design of maritime infrastructure projects.
- Breakwaters with vertical and inclined concrete walls.
- A Guide for a Risk-Based Approach to Environmental Windows for Dredging and Navigation Infrastructure Works

These representatives keep an eye on the interests of the dredging companies in the technical reports produced by PIANC. In 2025, no working groups started in which IADC is represented.

The International Association of Ports & Harbors (IAPH) is a target group for IADC's information on dredging and port development. IADC represents the associated members of IAPH in the Council, an advisory committee to the Board of IAPH. IADC joined their annual conference.

Traditionally, IADC has had a close connection with the World Dredging Association (WODA), which comprises the Central Dredging Association (CEDA), the Eastern Dredging Association (EADA) and the Western Dredging Association (WEDA). This connection has been mutually productive in organising conferences and seminars. The book *Dredging for Sustainable Infrastructure* and the book's promotional activities are clear examples of this cooperation.

Since the 1990s, IADC has had a productive relationship with the Fédération Internationale Des Ingénieurs Conseils (FIDIC) in respect to the FIDIC Form of Contract for Dredging and Reclamation Works. Six translations provided by IADC (Russian, French, Spanish, Italian, Portuguese and German) are published on the FIDIC website.

IADC is an associated member of the Inter-American Committee on Ports of the Organization of American States (OAS-CIP). The Secretariat participates in the Technical Advisory Group (TAG) on environmental issues.

IADC also cooperates with the European Dredging Association (EuDA) and is a member of EuDA's Emissions Working Group.

REPORT OF THE BOARD

FUTURE ACTIVITIES

Recurring activities, such as the publication of *Terra et Aqua* and *Dredging in Figures* will continue as always. However, the frequency of Terra et Aqua has been reduced to twice a year for the coming three to four years, so as to alternate with the new *DFSI Magazine* that promotes the use of the DFSI philosophy.

In 2026, IADC will continue to focus on sustainability in the context of DFSI. Building on this, IADC intends to direct public affairs efforts towards the vital issue of climate adaptation and coastal resilience. Working with key stakeholders, IADC aims to position the global industry more clearly as an enabler of climate adaptation measures.

Over course of the next year, IADC will also be undertaking efforts to consolidate its digital channels, streamlining and reorganising its websites, as well as improving the output of its social media feeds.

IADC also intends to be more visible among external stakeholders, seeking speaking opportunities and engaging with key stakeholder groups such as IGOs, ports, academia and civil society.

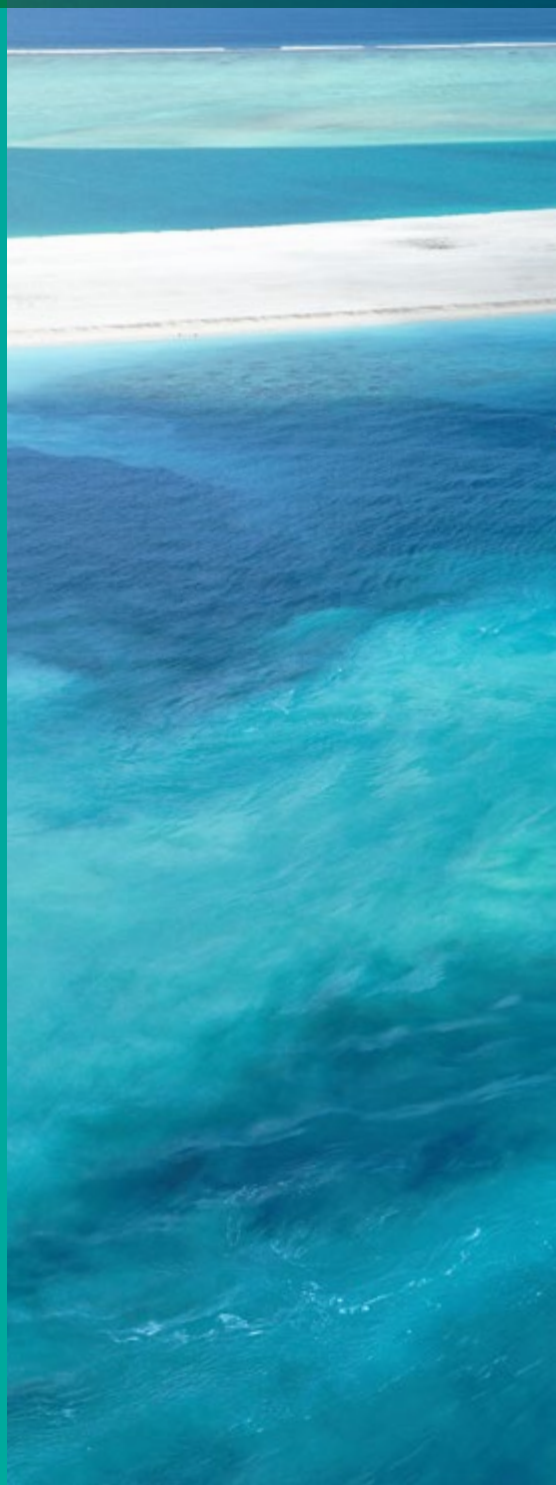
The Safety Award will again be presented at the AGM in Malta in October.

The IADC Young Author Award will be granted at the CEDA Dredging Days in Antwerp, Belgium

The PR Committee advises the Board on IADC's activities. Based on this advice, the Board makes a final decision on IADC's activities. The Association aims for a stable and balanced budget as well as organising activities that do not require long-term investments. An explanation on the Association's 2025 budget can be found in the attachment.

Voorburg, 10 June 2026
The Board of IADC





INTERNATIONAL ASSOCIATION OF DREDGING COMPANIES

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